



March 15, 2019

MEMORANDUM

TO: Peter Arnade, Dean, College of Arts & Humanities

FROM: Michael Bruno, Interim Vice Chancellor for Academic Affairs and  
Vice Chancellor for Research *M. Bruno*

SUBJECT: Response to Three-Year Progress Report on A&H Program Review

Thank you for your memo dated March 11, 2019. I understand that there are many significant changes underway within the College as a result of the impending merger. Your progress report provided a comprehensive summary of the issues, challenges and possibilities the new college will be facing, while linking back to some of the key issues identified in the A&H program review report, including decreasing enrollments and the need for more interdisciplinary initiatives.

I think your assessment of the merger's benefits are very promising, particularly your hope that it will "invigorate curriculum, break down silos, and address redundancies" across programmatic areas. This is truly an opportunity to revitalize existing curricula and programs within the arts, humanities, languages, linguistics and Pacific and Asian studies, to stay on-trend in a rapidly changing higher education environment. If our existing programs and departments can creatively collaborate to innovate around the needs and demands of 21<sup>st</sup> century learners, we may be able to reverse the continuing decline of enrollments that we have witnessed in the liberal arts disciplines. I look forward to seeing more interdisciplinary collaboration and innovation in action once the dust from the merger has begun to settle.

Once the new college is officially established, the programs within A&H will be reviewed alongside the programs that previously resided within LLL and SPAS. Given the probable timing of the merger and the review cycles of LLL and SPAS, I believe the best approach would be to conduct the next comprehensive review of academic programs within the new college in the 2021-2022 academic year. My office will work with all three units to ensure a seamless transition into a new review cycle. I look forward to the exciting changes to come for the college and our campus.

C: Krystyna Aune, Dean, Graduate Education  
Laura Lyons, Interim Associate Vice Chancellor for Academic Affairs  
April Goodwin, Program Officer

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