




UNIVERSITY
of HAWAII®
MĀNOA

July 26, 2011

MEMORANDUM

TO: Thomas Bingham, Interim Dean
College of Arts and Humanities

FROM: Reed Dasenbrock 
Vice Chancellor for Academic Affairs

SUBJECT: One Year Progress Report

Thank you for your one year progress report on your 2010 Program Review and for meeting with us on Friday, July 22, 2011 to discuss the report. It seems to me that the College has responded seriously to the program review and has begun to address a number of issues in the report. Of course, the College hasn't made equal progress on all fronts, and it is in the nature of this document that I will focus on the things that need to be done.

A number of issues identified in the review can be considered together under the aspect of ways of bringing in additional revenue for the College, which remains a concern despite the easing of the fiscal crisis over the past year. The reviewers thought work needed to be done to create more of a culture of grantsmanship in the College, and it does not look as if we have made much progress on this over the past year. It also does not look like their suggestion – which I thought was promising – of partnering with SSRI is going to gain traction. So in a sense we are back to square one. Given your perception expressed last Friday that it was pre-award and help with grant writing that was really needed, a need shared by LLL and SPAS, we agreed that a concept worth pursuing would be a shared pre-award person among these units. If the other deans agree, you plan to approach Vice Chancellor Ostrander as a group to see if he would be willing to fund the position on a start-up or pilot basis. My addition to this plan would be to encourage this person to think about foundation funding as well as federal sources, which would require coordination with UHF as well as with OVCRGE.

A second issue the reviewers encouraged you to focus on was on-line education, and it also sounds as if not a great deal of traction has been achieved here either. My sense is that you should be talking to Bill Chismar to try to get a sense of his plans for Outreach College, his perception of needs or opportunities out there, and what role he sees if any for Arts and Humanities.

A final, resource-related issue was A Semester in Hawai'i. It was agreed that Interim Associate Vice Chancellor Aune would work with you to see if the issue of these students gaining access to business courses might be addressed; the issue of access to residence hall spaces was also discussed. We have solved the issue of space availability for the Spring, so the question is whether you can successfully shift demand from the Fall to the Spring in

2500 Campus Road, Hawai'i Hall 209
Honolulu, Hawai'i 96822
Telephone: (808) 956-8447
Fax: (808) 956-7115

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order to take advantage of the increased space availability in the Spring. Given the significance of the resources from this program for the College, I encourage you to make this a priority this year.

The other major issue that we spent time discussing was the response of the various departments to concerns about the graduate programs. These concerns included issues about selectivity, about the level of support for the students, and time to degree. Given the variability of response to these concerns by the departments involved that you described, you need to stay on this issue. It is our belief that the best way to increase support for graduate assistants in the near term is to involve them more actively and creatively in the undergraduate teaching mission of the college. Development is a second possibility that departments need to focus on.

In addition to these overarching themes, we discussed a number of department-specific issues that we need not detail here. I am confident that you have a good handle on the issues involved and are working on the outstanding issues appropriately and diligently.

Certainly feel free to express to the chairs in the College our sense that a good deal of progress has been made and that we appreciate the attention to the issues raised in the program review.

c: Interim Associate Vice Chancellor Aune
Program Officer Pearson