DATE: 6 May 2009

TO: Chancellor Virginia Hinshaw

FROM: Mānoa VC’s

RE: Second Round Recommendations from VC’s for Prioritization Process

As a follow-up to our initial recommendations of 27 April, we are now providing recommendations for programs that should be considered for investment going forward. The caveat being that what is provided herein is not our final recommendations as we have additional programs to consider. We propose that additional study and consideration be directed to such large and complicated areas and units, such as “Outreach” and “International.” In addition, across the campus, the majority of programs considered for prioritization have been recommended for “Maintenance.” We are now working through this long list of programs.

A primary focus for UH-Mānoa, expressed by many others throughout this process, is that we invest in sustainability. We agree and we note that this should include research, curriculum, facilities and campus planning. The University of Hawai‘i truly has the opportunity to emerge as a world leader in this area.

Improved and expanded student services are essential if UH is to continue to emerge as a destination of choice. Specifically, we are recommending investments in advising, enrollment management, targeted student populations, distance education, and financial assistance.

Finally, the University of Hawai‘i should not relinquish its growing reputation as a research university and the inherent responsibility of creating new knowledge. To this end we initially recommend investment in the lagging research infrastructure to increase support for our faculty, students, and staff. Likewise, programs that have demonstrated excellence in astronomy, health sciences, linguistics, and ocean sciences and are unique to Hawai‘i should be strengthened.