Budget Prioritization Workgroup (BPW)

Summary Points of Meeting
October 30, 2009
Hawai‘i Hall Room 309
9:00 am – 10:00 am

Attendees: Kathy Cutshaw, Francisco Hernandez, Gary Ostrander, Marla Acosta, Denise Antolini, Maenette Benham, Tom Bingham, David Chin, Carl Clapp, Pat Cooper, David Duffy, Nancy Foster, Gregg Geary, Debra Ishii, David Lassner, Ashley Maynard, Tim Merrill, Tom Ramsey, Leon Richards, Vance Roley, David Ross, Ann Sakuma, Christine Sorensen, Gregg Takayama, Alan Teramura, Donna Vuchinich, Barry Weinman, Jeffrey Rich, and Matthew Inouye.

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Sub-Committee Updates:
Redundancy:
• Met with advising and currently reviewing the tutoring situation at UH Mānoa.
• Looking into how things are budgeted.
• Will be reviewing the 150 centers under UH Mānoa. Will need to collect data from the centers to be able to compare apples to apples.
• Recommendations by this group are targeted to be ready before Thanksgiving.

Graduate/Professional Tuition:
• Have been reviewing differential tuition for professional programs.
• Looking into current policy that exempts GAs from tuition.
• Will be discussing and specifying objectives of the committee how to achieve excellence, tuition policies that would support the goals established for UH Mānoa, etc.

Other Matters:
Metrics for Departments: ability to evaluate and quantify the research/scholarship of departments.
• Draft document by Gary is a first attempt to stimulate conversation.
  - Idea is to collect this type of data from the departments/faculty since majority of units may already have this information.
  - Recommend to include service type reports onto list.
• Standardize to have general measures of productivity.
• Suggest merging with conversations going on with the OVCA regarding:
  - Workload at the college level – coming up with standard metrics.
  - Qualitative measures of productivity – citations, rank journals, etc.
  - Making program review more meaningful and transparent.

To avoid duplication, the group will begin discussions with OVCA and faculty senate and ensure research productivity measures are consistent across the campus. Other suggested areas to look into include inventions and improvement of devices/results.

Program Reviews – What does the University need program reviews to fulfill? Currently, the reviews are not consistent across departments and not used as a decision making tool. One option would be to make program reviews an external function instead of an internal one for increased merit.

The University will know tuition revenue numbers by end-January 2010. For FY2010, we are close to meeting budget cuts. For FY2011, we are projected to be short by $4M. For FY2012, the shortfall increases to $11M.

• The information/metrics needs to be value-added and meaningful for this committee to make budgetary recommendations.
• In order to avoid any more across-the-board cuts, tough choices will need to be made.
• Indicators that need to be reviewed include:
  - Research
  - Administration
  - Teaching

As a starting point, review units low in the above three (3) areas and discuss options for each unit.

Chancellor’s October 28, 2009 memo:
• This committee needs to make recommendations for the medium-term to address the budget challenges and:
  - To ensure UH Mānoa emerges from the next two biennia (2009-2013) intact as a leading research 1 institution;
  - Is able to fulfill our core missions; and
  - Is well positioned to pursue longer range strategies and opportunities in keeping with campus priorities.
In order to move forward successfully, it is important to identify what is core and central to this university. For example: academic, research, and student services.

- What can you imagine Mānoa without?
- Identify programs that are nationally or internationally known and attract students.
- What does UH Mānoa need to retain? What does it mean to be a Research 1 university?
- What areas can be fulfilled by other parts of the UH system, such as community colleges?

Next Steps:
1) Define our mission: What is central to this University?
2) Have an outside facilitator review the data collected and hold discussions to see what meets our mission and what does not.

Next Meeting: Friday, November 6, 2009 in Hawai‘i Hall 309 at 9:00 am.