Committee’s review of Marker Version 1.5:

- Instructional units seem relatively efficient. When looking at efficiency, the committee agreed all campus-wide units need to be reviewed to be comprehensive in our analysis.
- Reduce administrative overhead.
- Athletics is currently running a $3M deficit which is growing annually. The committee will be looking more in-depth at Athletics to better understand the situation and to propose actions.
- Clear criteria needs to be established for constructive decision-making. For example, if a unit (center, department, program, etc.) is revenue generating, it should be self-sufficient (revenue positive).
- Data will be published to the campus for transparency and to facilitate constructive conversations and feedback. It will include a statement authored by the committee and a data dictionary and example to illustrate how to read the data to ensure appropriate understanding. Reed will do a draft for the committee to build upon.
- How is UH Mānoa relative to peer institutions? Aggregate data is available but not down to individual units.
- What value does the unit bring to the University and how productive is the unit?
- Differentiations between the units are also good points for discussion.

Redundancy Committee (Peter/Gregg):

- Thresholds to review include the school/college level and also the unit level.
- The available data provides a good reference point in identifying areas of possible duplication.
Decisions need to be made due to the limited timeframe involved. Labor negotiations still ongoing and will have an impact on how the University moves forward.

**Data Analysis Subgroup – (Peter Crouch – Lead, Tim Merrill, David Chin, Nancy Foster, Christine Sorensen)**

- Spin-off of Redundancy Committee
- To establish specific procedures to generate review and discussion – identify candidates for review.
- Draft a proposal of suggestions based upon the data. For example: units below the standard deviation - have deans work to see if they can be combined with larger units.
- Generate specific screening procedures.
- What are the savings to be generated?

The BPW invites the SEC to provide any suggestions and feedback the faculty committee may have. SEC reviewing proposals for degree programs at almost the same rate as before. Some degree programs are self-sustaining.

The committee recommends having a town hall meeting to answer questions the campus community may have. Open forum. Update the campus on what has happened to date, what has been done so far, and what is being planned.

**Next Meeting: Friday, September 11, 2009 in Hawai‘i Hall 309 at 8:00 am.**